Discussion Questions for

FRIEDMAN'S FABLES

Favorites Read by the Author

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The Bridge

MORAL: When things start going really well, watch out.

- 1. How would you get the man hanging from the rope to take responsibility for himself?
- 2. How much responsibility does the man on the bridge have for the other?
- 3. Why is it so difficult to let go once we are experiencing "ropeburn"?
- 4. What is a higher value, self-sacrifice or achieving your own salvation?
- 5. Why do the needy often get most needy when others around them are functioning best?
- 6. Why are the dependent so often calling the shots?
- 7. If the man on the bridge never got away, could the man hanging on to the rope be accused of murder?
- 8. How does "The Bridge" get played out in families, schools, religious institutions, health-care delivery centers, business organizations, welfare programs?
- 9. Could both men be the same person?
- 10. If someone came up to you and said, "Hold the end or I'll jump," what would you do?

A Nervous Condition

MORAL: Beware the insensitivities of the sensitive.

- 1. If the wife had come to you for advice, how would you have given her "insensitivity training"?
- 2. How would you get this man to take responsibility for his own feelings?
- 3. How can the wife continue to keep her husband's ganglia sheathed?
- 4. Was their marriage a good match?
- 5. Why are people able to control others by being easily hurt?
- 6. When is adaptation to another healthy and when is it destructive?
- 7. In what ways can being concerned for oneself be freeing for another?
- 8. In what way can it be empathic to put another in pain?
- 9. How does challenge convey confidence?
- 10. How might the approach that the wife finally took be translated into running organizations? A whole country?

The Power of Belief

MORAL: The way to cure an ostrich is to make him afraid of the dark.

- 1. Would you describe the man in this tale as persistent, rigid, stubborn, idealistic, delusional, contrary, principled?
- 2. How could you prove that this man is psychotic without making all committed people sound crazy?
- 3. What would the man do if his family decided not to take his seriousness so seriously?
- 4. At what point can you be sure that reason is not going to change another's mind set?
- 5. What's the difference between unassailable beliefs and cherished beliefs?
- 6. What kind of evidence would it take to change your most cherished beliefs?
- 7. How did you come to hold those beliefs with conviction?
- 8. Why are all irrefutable positions suspicious?
- 9. How do rigid people get more flexible people to doubt their own sanity?
- 10. What's the best thing to do when an entire organization, or a complete civilization, is under the influence of totally incorrect beliefs?

The Lesson

MORAL: He who forgets his past may be sentenced to relive it, but she who can't forget her past is also sentenced to relive it.

- 1. What are this woman's dreams telling her about herself?
- 2. Which dream describes the worst bind?
- 3. What do tolerating abuse and not being free to love have in common?
- 4. To what extent is power given or taken in family relationships?
- 5. Are women more likely than men to be punished for trying to be themselves?
- 6. How does this woman regain power in her marriage?
- 7. If she told her dreams to her husband would that help?
- 8. Are women more likely than men to be victimized by multigenerational processes?
- 9. Can dead parents tie our hands behind our backs?
- 10. What would you advise the husband to do?

Net Results

MORAL: The unmotivated are notoriously invulnerable to insight.

- 1. Why can't Harry see that his efforts are not working?
- 2. How would you get Harry to realize that the more he tries, the worse things will get?
- 3. Why is his wife resisting what is good for her?
- 4. What would it take to get her just to say "no"?
- 5. Why does she do better with her "backhand"?
- 6. Which partner is more caught up in the game?
- 7. To what extent is the net result due to his overfunctioning, her passivity, or how both partners are connected?
- 8. When do games become serious?
- 9. When you see yourself locked in an overfunctioning/underfunctioning struggle, what is the best way to get out (1) if you are the overfunctioner, (2) if you are the underfunctioner?
- 10. Who won the match?

The Magic Ring

MORAL: Keep the ring on your finger, not in your nose.

- 1. Do we all wear some type of ring?
- 2. How can we protect ourselves without "rings"?
- 3. In what way could the ring be a vow?
- 4. What can enable us to minimize the traumatic effects of emotional shocks?
- 5. Do women need rings more than men?
- 6. Does a ring gain or lose power as it is handed down through the generations?
- 7. What is the role of ancestral force fields in bonding?
- 8. If you were the grandmother, what would you have told your grand-daughter?
- 9. What is the role of timing in the way relationships take off?
- 10. Was she finally ready for a relationship or did she just drop her guard, or are they the same thing?

The Curse

MORAL: The Devil tricked us all by keeping devilishness for himself.

- 1. Have marital relationships become more or less serious over the years?
- 2. Are people doomed to make poor marital choices?
- 3. How much does successful marriage depend on the "right" choice?
- 4. What makes our bonds become binds?
- 5. Why is premarital counseling so ineffective?
- 6. When does commitment destroy love rather than enhance it?
- 7. When is divorce escape?
- 8. How much success is anyone having bringing fundamental change to any of the basic institutions of our species?
- 9. If psychology and sociology are Satan's lures, what is the information he does not want us to gather?
- 10. In what way could this fable be seen as God's challenge rather than as Satan's curse?

The Friendly Forest

MORAL: Reasonableness is the natural manure of terrorism.

- 1. Why do the animals excuse the Tiger's nature yet try to make the Lamb adapt?
- 2. Would they ever ask the Tiger to leave?
- 3. If the Tiger eats the Lamb, whose fault will it be?
- 4. Is the Tiger inherently evil or just doing what comes naturally?
- 5. In what way could the Tiger be seen as the symptomatic member of a family?
- 6. Should the intrusive party ever have equal rights?
- 7. When dealing with uncompromising forces, are peace and progress ever compatible?
- 8. In what way does a consensus orientation always give strength to the extremists?
- 9. How do you establish criteria in order to know when not to escalate and when to say, "I've had enough"?
- 10. To what extent is evil (or any disease) an independent force, and to what extent are its destructive effects the result of immunological failure?

Caught in Her Own Web

MORAL: No one gets the problem they can handle.

- 1. Is Ms. Muffet in charge or out of control?
- 2. Could Ms. Muffet have heard advice to take care of herself?
- 3. Would you want Ms. Muffet on your team? For a supervisor?
- 4. Why don't the Ms. Muffets of this world ever have a sense of humor?
- 5. Are women more likely to become entangled in their webs than men?
- 6. When do our creations express our lives, and when do they shape them?
- 7. Is it possible to be committed and not lose perspective?
- 8. Could an entire institution become caught in its own web?
- 9. If the web had been destroyed would Ms. Muffet have started over, become depressed, rejoiced "I'm free"?
- 10. How does the striving for perfection paradoxically inhibit evolution?

Metamorphosis

MORAL: How little control we have over the way we control others.

- 1. If Mrs. K. has the power to transform Mr. K. in one direction, why can't she change him back?
- 2. What puts Mr. K. so much at his wife's mercy that he can't control his own transformation?
- 3. In what way is Mrs. K. also becoming transformed?
- 4. Who is adapting to whom?
- 5. What is the agent of transformation in their relationship?
- 6. Could the caterpillar have ever changed if his partner had not made the first change?
- 7. How does one put space into a relationship without actually leaving?
- 8. To what extent was it Mrs. K.'s actual leaving that changed Mr. K. back, and to what extent was it the fact that she just stopped thinking about him?
- 9. How do caterpillars know when you've stopped thinking about them?
- 10. How do you get another out of your mind when they are preempting your brain cells?

'Round in Circles

MORAL: The most difficult habit to break is breaking the habits of others.

- 1. Is the fly compulsive or committed?
- 2. Is there any way the moth could have gotten through to the fly?
- 3. Why can't we see ourselves as others see us? Are they always more objective?
- 4. To what extent does objectivity depend on position, on technical skills, on emotional attitude?
- 5. What gets us stuck in circles?
- 6. How is the fly's habit different from a drug habit?
- 7. To what extent does the adhesive quality of habits reside in the attraction itself, the nature of the repetition, some other intrinsic vulnerability, the relational patterns that develop around them?
- 8. Would you rather have the fly or the moth on your team? As a supervisor? A boss? A parent? A teacher?
- 9. If the moth were less interested in telling the fly how to live his life, would his own chances for survival increase?
- 10. If "flies" didn't have to relieve themselves every 13 seconds, could they accomplish more?

Burnout

MORAL: Keep your nose to the grindstone and it will flatten your face.

- 1. Can a scavenger ever hear, "Don't work so hard"?
- 2. Why don't scavengers know when to quit?
- 3. Why didn't the other fish take over, at least temporarily?
- 4. To what extent do people take crap in a system because of their position in the tank, and to what extent is it due to their training before they entered?
- 5. Why can't the others function after the scavenger burns out?
- 6. How are the other fish in the tank and the scavenger connected?
- 7. When does overfunctioning lead to the burnout of another, and when does it lead to the burnout of the overfunctioner?
- 8. If you do the "dirty work" in a system, how do you get out of that position without having the system collapse?
- 9. How would you set up criteria for evaluating all institutions according to their capacity to function without having to include a scavenger?
- 10. In what way is the burnout of any member of a system attributable to a failure of leadership?

Symbiosis

MORAL: Partners separate because they were unable to separate.

- 1. When is symbiosis healthy? When is it destructive?
- 2. Is mutual need fulfillment an adequate basis for a relationship?
- 3. At what point does interdependency become problematic?
- 4. How do you distinguish intimacy from dependency?
- 5. What affects human bonds more, the nature of the people or the nature of their relationship?
- 6. Why is it so hard to preserve boundaries in close relationships?
- 7. How do you communicate independence to a virus?
- 8. How applicable is this fable to marriage, parenting, teaching, therapy, leadership, politics, theology?
- 9. To what extent does the malignant potential of any invasive force depend on its own toxic nature, and to what extent does it depend on the vulnerability of the host?
- 10. If all the "hosts" in the world expunged their viruses, which life form would mutate more?

An American Holly

MORAL: If all else fails, don't just do something, stand there! (Murray Bowen)

- 1. How could the man have known when he had consulted enough experts?
- 2. Would the tree have healed faster if the man had gotten angry sooner?
- 3. Could resistance to healing be in the relationship rather than in the medicine?
- 4. How can we know when we might have become part of another's illness?
- 5. Why does willfulnesss trigger willfulness?
- 6. What makes an organism go contrary to its nature and build up resistance to healing processes rather than to pathological processes?
- 7. What is the best way to help others overcome such resistance?
- 8. Suppose the resistance is in yourself?
- 9. To what extent does the power of perversity reside in the seriousness of the response?
- 10. Would the man have become so involved if he had had more Hollys?

Soaring

MORAL: The children who do best in this world are those we make least important to our own salvation.

- 1. Why do some fledglings have more trouble leaving home?
- 2. How did Baby-bird wind up thinking that learning to fly was for the benefit of his parents?
- 3. Could Baby-bird's "attitude" ever permit him to hear anything for his own good?
- 4. Could will-conflict be the key ingredient in all self-destruction?
- 5. Is it still willful to try to change another when the other is acting self-destructively?
- 6. If Baby-bird's parents had let him go on the first try, would the results have been the same?
- 7. Is "soaring" something that must be taught or does it come naturally?
- 8. Can the contrariness of "Baby-birds" become so imprinted that no one can help them change?
- 9. Can you think of any books on raising children that try to get parents to de-focus their child?
- 10. Why do children tend to function best in those areas where their parents are least anxious and most incompetent?